

INTRODUCTION TO SERVANT LEADERSHIP

Robert K. Greenleaf

Aim

The people served grow as individuals, becoming 'healthier, wiser, more autonomous and more likely themselves to become servants' (Greenleaf, 1977).



SERVANT-LEADERSHIP (GREENLEAF)

"Servant-Leadership is enabling others to perform better"



CORE PROPOSITION

"Servant leaders have the propensity and competence to help organizations and its teams reconcile dilemmas for better sustainable business performance"



APPROACHING DILEMMAS: NAVIGATING STRATEGIC TENSIONS

To Create Wealth is

to combine Viewpoints that are not easily joined.....

Therefore scarce...

Therefore profitable....

And that is what servant-leaders do



SERVING - LEADING

n SERVICE of OTHERS

....to make sure that other people's highest priority needs are being served...

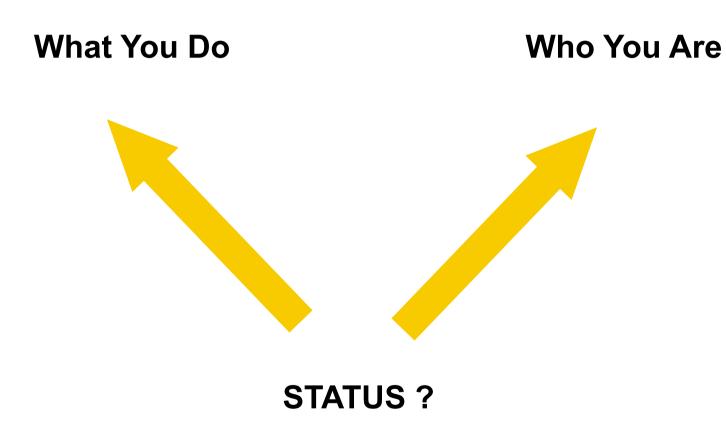
A first in foremost commitment to working in service of others for the general good...

... th<mark>is c</mark>onscious choice brings one to aspire to lead......

LEADING



05/ ACHIEVEMENT VERSUS ASCRIPTION



What does this have to do with the theme of this year's symposium... e.g. MEANINGFULNESS



MEANING

noun

- 1. what is intended to be, or actually is, expressed or indicated; signification; import: the three meanings of a word.
- **2. the end, purpose, or significance of something:** What is the meaning of life? What is the meaning of this intrusion?
- 3. Linguistics. the nonlinguistic cultural correlate, reference, or denotation of a linguistic form; expression, linguistic content (opposed to <u>expression</u>).

adjective

- 4. intentioned (usually used in combination): She's a well-meaning person.
- 5. full of significance; expressive: a meaning look.



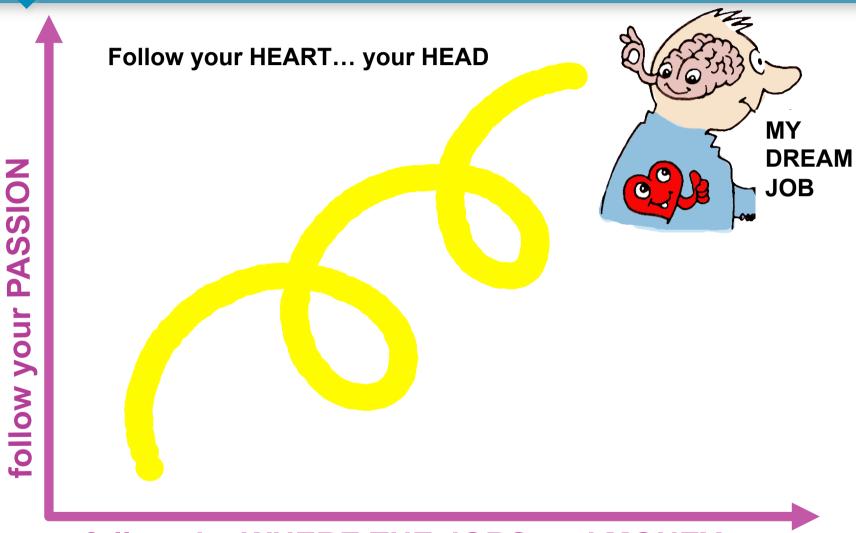
Aristotle answered the question of what is the essence of life:

"To serve others and do good."



What is meaningful for you?

DILEMMAS WHEN LOOKING FOR WORK



follow the WHERE THE JOBS and MONEY are



Thank you!